

**A LECTURE NOTE  
ON  
TH.1 INDUSTRIAL  
ENGINEERING &  
MANAGEMENT  
SEMESTER -6**



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## CPM and PERT

Critical path method and Programme Evaluation and review techniques are the scheduling techniques which are used to plan, schedule and control a project consisting of number of inter-related activities.

### Objective

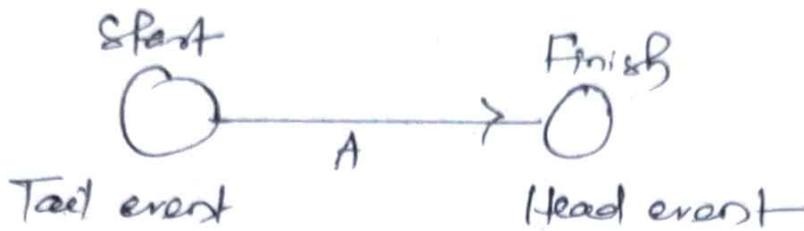
- 1) To plan, schedule & control the project consisting of number of interrelated activities.
- 2) To define & integrate the tasks in logical sequence.
- 3) The techniques show the precedence relationship.
- 4) To focus management attention on most critical activities.
- 5) To know the progress of work.
- 6) To know Best possible use of resources.
- 7) Provide basis for determining man power, material & Capital requirement

### Characteristics

- 1) The project to be planned by network technique should consist of clearly recognizable jobs or operation, usually called activities.
- 2) The job, operation & activities must have definite commencement & completion. The start or end of an activity called event.
- 3) The event must occur in a definite pattern & must be performed in a technological sequence.

## Terms

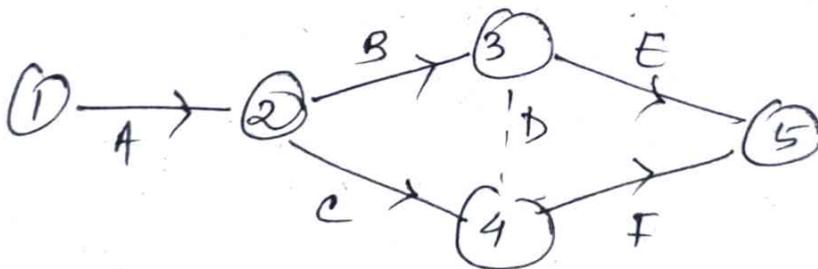
1) Activity - Every project consist of number of job operations / Tasks which are called activities.



## 2) Event/Node

An event is a specific instant of time which indicate the beginning or end of the activity.

3) Network Diagram! - It is a pictorial representation of a project plan showing the inter-relationship between various activities in a sequence.



4) Predecessor: - An activity that must be completed before another can begin.

5) Successor: - An activity that cannot start until a preceding activity is completed.

6) Critical path: - The longest sequence of dependent activities that determines the shortest project duration.

07) Earliest start time (EST) :- Earliest possible time at which the activity can start.

08) Earliest finish time (EFT) :- Earliest possible time at which the activity can finish.

09) Latest start time (LST) - Latest start time by which the activity can start without delaying the date of completion of the project.

10) Latest finish time (LFT) - Latest finish time by which the activity can finish/completed so that the scheduled date for the completion of the project may not be delayed.

$$EFT = EST + \text{Duration}$$

$$LST = LFT - \text{Duration}$$

11) Float/Slack - It means a margin of extra time by which the activity must be completed so that the scheduled date for the completion of project may not be delayed.